ASD-S District Improvement Plan										
					2018	-2021				
	Mission: The mission of ASD-S is to improve achievement by engaging children and youth and working in collaboration with families, staff and communities to provide safe and inclusive learning and working environments.					"				
					Our B	eliefs:				
We believe in a safe and inclusive learning and working environment.We believe all children/youth can learn and all schools can improve.		We believe in the importance of We mental, physical, social/emotional health.					eve in on going professional learning for all staff.	We believe children/youth must be engaged in diverse, relevant and contemporary learning experiences.		
		'			Ends I	Polices			· · · · · · · · · · · · · · · · · · ·	· · · · · ·
Ends Policy 1 To provide positive, safe, healthy and inclusive learning and working environments for children, youth, and staff.	impro provi numer Frer im	Ends Policy 2 emonstrate continuous vement toward meeting ncial targets in literacy, acy, science (English and nch Immersion) and to prove learning in and ion of the arts, trades and technology.	ontinuousTo increase the engagement of children & youth by embedding competencies such as, critical thinking, citizenship, n) and to g in andTo increase the engagement of children & youth by embedding thinking, citizenship, entrepreneurship, innovation, personalized learning and leadership in teaching and		Ends Pe To provide oppor to learn about issues in children to promote sche wide initiatives mental f	tunities for staff mental health and youth and pol and District that promote	Ends Policy To expect all memb school communit welcomed, respected and supported and heterosexism and dis	ers of the ty to be d, accepted to address	Ends Policy 6 To coordinate and maximize access to resources to support children, youth & families.	Ends Policy 7 To promote the value of education through effective partnerships and positive pro-active communication
(Links to objectives 1.6 and 7 of (,,,,,,, (,,,,		(Links to objectiv the 10 Ye	· · ·	(Links to objectives the 10 Year P	-	(Links to objectives 2 and 7 of the 10 Year Plan)	(Links to all objectives 10 Year Plan)			

ASD-S

District Improvement Plan

Ends Policy 1

To provide positive, safe, healthy and inclusive learning and working environments for children, youth, and staff.

(Links to objectives 1, 6 and 7 of the 10 Year Plan)

1.1 Goal	Strategies	Indicators of Success	Timelines	Responsibilities
To improve the quality of the	 Expand "Positive Behaviour Intervention 	Power School Incident Management	2018 - 2021 •	PLEP Subject Coordinato
positive learning and working	and Supports" (PBIS) in 6 schools	 Teacher Perception Survey 	•	Administrators
environment.	annually and restorative practices	 Positive Learning Environment Plan Dashboard 	•	Supervisor of Data and
training in 3 schools annually	training in 3 schools annually	 PBIS Survey 		Accountability
			•	Respect and Diversity Leads
				Leaus
	 Enhance capacities of school based 	 Overall increased capacity of School Based ESSTs as indicated by ESST Capacity Charts 	2018 - 2021 🔹	Director of ESS
	"Education Student Support Teams"			
	(ESST).	 Professional Learning (PL) for guidance and resource staff based on ESST Capacity Charts 	2018 - 2021 🔹	Director of ESS
			-	ESS Subject Coordinator
		 All 0.5 or greater guidance positions staffed by a certified Guidance Counsellor; All 0.4 or smaller guidance positions 	2018 - 2020 -	Director of Schools
		staffed by a certified Guidance Counsellor or certified Guidance Teacher	•	Director of ESS
			•	Administrators
		• All 0.5 or greater resource positions staffed <i>a</i>) by a teacher with an M.Ed. in Exceptional Learners (or equivalent), or <i>b</i>)		
		by existing resource staff with more than three years successful experience in ESS		
		 Establish guidelines for combining ESS positions with administrative positions 		
		 ESSTs improvement pilot project in 3 schools. 	2018 -2019 -	Director of ESS
		•	District Alignment	
				Champion
		 Direct support to fifteen ESSTs by District ESS staff annually to improve ESS processes 	2018 -2019 -	ESS Subject Coordinators
		- · · · · · · · · · · · · · · · · · · ·	•	ESS Leads
		 PL for new administrators and resource teachers on effective ESSTs 	2018 -2021	
	Improve the quality of alternative	 Implement reported programming of Spint John Education Control alternate adjustion to improve social 9 amotional 	2018 2010 -	Director of FSS
	 Improve the quality of alternative education programs 	 Implement renewed programming of Saint John Education Centre alternate education to improve social & emotional learning (SEL) and set guidelines for alternate education and track data on student success 	2018 -2019	Director of ESS Alternative Education
		icarning (SEE) and set galacines for alternate concation and track data on student success		Subject Coordinator
		Review Hampton Education Centre alternate education program to improve SEL and expand revitalized program to St	2018 - 2020 🔳	High School
		Stephen Education Centre		Administrators
1.2 Goal	Strategies	Indicators of Success	Timelines	Responsibilities
To increase capacity in schools / early learning centers by	 Implementation of the updated 	 Provide professional learning for all administrators and support with programs and implementation Establish a District Nutrition Committee 	2018 - 2020	Health Learner Nurses Health and Physical
providing current information	provincial Nutrition Policy 711		-	Education Subject
on topics such as nutrition,				Coordinator
physical activity, school safety			-	Administrators
and current health topics.				

bis (medicinal and Provide information to students, families and staff Health and Physical	
 Provide information to students, families and staff Health and Physical Education Subject 	
 Administrators Director of Human Resources 	 Provide information to students, families and staff on cannabis (medicinal and recreational use) and the health risks
chools Together). Host provincial "Safe Schools" Conference PLEP Subject Coordinate IT Technicians II	 Train IT technicians in Social Media Awareness (Safer Schools Together).
	1.3 Goal Strategies
International" (AEI) ional Student ls.The number of students enrolled will increase each semester.International Student Coordinator EAL Team Administratorscoming SchoolsSchool will conduct Self-assessment on becoming a welcoming school annually. Develop and implement a survey to collect information from students and parents regarding their experience. All English language learner Pre-K students receive an alternate assessment to EYE-DA.2018 - 2021 CoordinatorNewcomer & International Student Coordinator	 Develop and implement a plan with "Atlantic Education International" (AEI) to increase International Student enrollment in schools. Implement the Welcoming Schools Initiative.
International Student International Student	 Support all teachers and schools that are involved with the "English Additional Language" (EAL) students.
■ Subject	

To demonstrate continuous improvement toward meeting provincial targets in literacy, numeracy, science (English and French Immersion) and to improve learning in and application of the arts, trades and technology.

(Links to objectives 2, 3, 4, 5 and 8 of the 10 Year Plan)

2.1 Goal	Strategies	Indicators of Success	Timelines	Responsibilities
To build capacity within school	 Create and implement a process 	 Process improvement plan and measurement tool(s) on balanced assessment are developed 	2018 - 2019	 District Alignment
communities with balanced	improvement plan to measure and			Champion
assessment across all curricula	improve the consistency of			 Subject Coordinators
	assessing/reporting practices in ASD-S	 Process improvement plan and measurement tool(s) on balanced assessment are implemented 	2018 - 2019	 Supervisor of Data and
	schools.			Accountability
	 Implement the plan 	 Professional learning, based on data findings from measurement tool(s), is provided to all schools 	2018 - 2021	 Director of Curriculum
		G, G		 Administrators
				 Core Leadership Teams

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		District Improvement Plan			
	 Analyze school based data Respond appropriately to ensure consistency and growth Support schools' efforts to educate all stakeholders (children/youth, parent/guardians, staff) about quality assessment and reporting practices 	 Consistency within and across schools in assessing and reporting practices Growth in student achievement will be seen in report card data Improvement in children/youth and parent/guardian feedback on Tell Them From Me and Parent Perception Survey regarding assessment and reporting practices 	2018 - 2020 2018 - 2021 2018 - 2021	 ESS Subject Coordinators Power School Leads 	
2.2 Goal	Strategies	Indicators of Success	Timelines	Responsibilities	
To have high functioning Professional Learning Communities at the district and in all schools / early learning centers.	 Create and implement a process improvement plan to measure the overall functioning of professional learning communities in schools. Implement the PLC survey tool in ASD-S schools (district, administrators, school level) Analyze the PLC survey tool data Respond to the PLC survey data to develop/adjust PLC based School Improvement Plan goals and provide support to help schools meet the goals Work directly with school leaders to support the implementation of the Plan, Do, Check, Act framework in Professional Learning Communities 	 All schools complete the PLC survey and submit data for analysis Professional learning, based on data findings from the PLC survey, is provided to all schools Scheduled PLC time is established in all schools Data from PLC survey, and feedback from / observations of PLC groups indicate growth Better system collaboration will lead to improvements on Grade 2 Literacy Grade 2 Common Numeracy Assessment Grade 4,6 &10 provincial assessments Grade 9 English Language Proficiency Assessment 	2018 - 2021 2018 - 2021 2018 - 2019 2018 - 2021 2018 - 2021	 Administrators Core Leadership Team Subject Coordinators Director of Curriculum Supervisor of Data & Accountability Subject Coordinators Administrators Supervisor of Data & Accountability Administrators Core Leadership Team 	
	 Develop and implement an ASD-S 'PLC Meeting Template' 	 PLC Meeting Template is developed and implemented in schools 	2018 - 2019	Subject CoordinatorsAdministrators	
	Establish a District Community Centres of Excellent in Preschool Education for educators in ASD-S	 Identification of demonstration sites which exemplify excellence in the goals and values of New Brunswick Curriculum Framework for Early Learning (NBCF-E). 	2018 - 2021	 Director of Curriculum Director of Early Childhood Subject Coordinators Administrators Teachers 	

	ASD-S				
		District Improvement Plan			
	 Implement a Communities of Practice in all designated Early Learning Center to improve educator practice for enhanced learning experiences. 	 Improved results on the Early Childhood Environment Rating Scale and the Infant/Toddler Environment Rating Scale. 	2018 - 2021	 Director of Early Childhood Services Early Learning Consultant Literacy Facilitator Quality Assessment Coordinator 	
To incre	ease the engagement of children & youth by embed	Ends Policy 3 ding competencies such as, critical thinking, citizenship, entrepreneurship, innovation, personalized learning and leadership i (Links to objectives 3, 4, 5, 8 and 9 of the 10 Year Plan)	n teaching and lea	irning.	
3.1 Goal	Strategies	Indicators of Success	Timelines	Responsibilities	
To implement the New Brunswick Global Competencies in all ASD-S schools.	 Develop and implement a professional learning plan for all educators in the New Brunswick Global Competencies. Seek and provide professional learning for district leaders about the New Brunswick Global Competencies Provide professional learning for school and early childhood leaders about the implementation of New 	 All educators receive professional learning about the New Brunswick Global competencies PLCs incorporate New Brunswick Global Competencies into the Plan, Do, Check, Act process 	2018 - 2019 2018 - 2020	 Director of Curriculum Director of Early Childhood Services Director of Schools Director of Curriculum Supervisor of Data & Accountability Subject Coordinators 	
	 Brunswick Global Competencies. Create a document to align the goals of the NBCF-E with the NB Global Competencies Work with school leaders to provide PLCs with professional learning about the implementation of New Brunswick Global Competencies in 	 School review data indicates that schools are applying the competencies at a 'Mostly Evident' level in ASD-S School Improvement Plans will include an objective that focuses on embedding the New Brunswick Global Competencies effectively in the classroom Increased availability of course options and delivery mode. For example distance ed, virtual co-op learning, etc. 	2018 - 2021 2018 - 2020 2018 - 2021	 Administrators Core Leadership Team Teacher Leader Teachers 	
	 the classroom Support schools' efforts to become proficient at implementing the New Brunswick Global Competencies in the classroom 	 Improvement in student attendance Improvement in data that indicates student engagement on TTFM survey results Provincial data indicates that ASD-S students are more engaged in their community Improved student achievement on global competency assessment on PISA (comparison 2018-2021) 			

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	District Improvement Plan					
3.2 Goal	Strategies	Indicators of Success	Timelines	Responsibilities		
To Increase engagement of children and youth through the promotion of innovative teaching strategiesDevelop and implement a professional learning plan around the "Competence, Autonomy, Relevance and Relatedness" (CARR) model for teachers. o Deliver to administrators o Administrators deliver to teachers		 Measurement tool is developed and implemented (self-assessment & TTFM data provided) – pre & post 	2018 - 2019 • •	Director of Curriculum Supervisor of Data & Accountability Subject Coordinators Administrators		
		 Schools supported with specific professional learning based on data from self-assessment 	2018 - 2020	Subject Coordinators Administrators		
	 Follow-up with administration and provide support with next step Support schools with embedding the tenets of the CARR model through personalized learning. 	 Evidence of CARR tenets collected via conversations, observations and products 	2018 - 2021	Subject Coordinators Administrators Core Leadership Teams, SPRs		
	 Make available to teachers an "Innovative Teaching Grant." Plan for allocation funding for 	 Funds accessed and initiatives have a positive impact on student engagement Improvement in student attendance 	2018 - 2021 •	Director of Curriculum		
	innovative teaching initiatives in schools.	 Improvement in data that indicates student engagement on TTFM survey results 	2018 - 2021 •	Supervisor of Data & Accountability		
	 Provide access to learning opportunities thought the District Community Centres of Excellence at the demonstration sites for Early Childhood Educators 	 Evidence of implementation of best practice in teaching and learning in early learning centers 	2018 - 2021 •	Director of Early Childhood Services Early Learning Consultant		
Ends Policy 4						
	To provide opportunities for staff to learn	n about mental health issues in children and youth and to promote school and District wide initiatives that promote me (Links to objectives 1, 2 and 7 of the 10 Year Plan)	ental fitness.			
4.1 Goal	Strategies	Indicators of Success	Timelines	Responsibilities		
To provide opportunities for staff to learn about mental health issues.	 Provide professional learning for guidance staff to meet recommendations of "Education and Early Childhood Department" (EECD). Train counseling leads to provide clinical supervision. Expand "Mental Health First Aid" (MHFA) training to school based staff. 	 Guidance counsellors will have 36 hours of continuing education every three years Number of clinical supervision hours and number of clinical meetings Number of non-administrators (minimum 150 annually, with a stretch goal of 225) 	2018- 2021 2018 - 2019 2018 - 2021	Dirctor of ESS PLEP Coordinator		
4.2 Goal	Strategies	Indicators of Success	Timelines	Responsibilities		
To support school and district initiatives that promote resilience.	 Expand district sponsored initiatives both nationally recognized and district developed. 	 Review of nationally recognized programs with recommendations to schools Establish a program for graduating students to ensure awareness of community mental health resources High School Youth Forum to support school-based mental health initiatives 	2018 - 2019 2018 - 2019 2018 - 2021	PLEP Subject coordinator Guidance Leads Respect and Diversity Leads		

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		District Improvement Plan		
		 Amalgamation of Competence, Autonomy, and Relatedness (CAR) and Celebrate committees to strengthen both initiatives Number of district and school-based staff responding to a baseline "CAR Awareness" survey (facilities and transportation staffs already surveyed) 	2017 - 2017 CAR / Celebrate Committee Committee	
		 All district department managers and school administrators have received "CAR In the Workplace" resources 	2018 - 2020 CAR / Celebrate Committee	
	 Promote positive education strategies / celebrate. 	 Number of schools that participate in an awareness session on Positive Education District support to three schools with Positive Education goals in their School Improvement Plan 	2018 - 2019 • Director of ESS 2018 - 2021 •	
	To expect all members of the	Ends Policy 5 school community to be welcomed, respected, accepted and supported and to address heterosexism and discrimination.		
	to expect an members of the	(Links to objectives 1 and 7 of the 10 Year Plan)		
5.1 Goal	Strategies	Indicators of Success	Timelines Responsibilities	
To reduce inadvertent heterosexism.	 Provide professional learning for teaching and non-teaching staff on the topics of heterosexism, transgender students, and associated administrative concerns. Specific training for guidance staff. 	 Completion of professional learning and elimination of heterosexist administrative procedures Completion of professional learning, education and awareness 	2018 - 2019 • ASD-S Management Team • PLEP Subject Coordinator • Guidance Leads • Respect and Diversity Leads	
5.2 Goal	Strategies	Indicators of Success	Director of ESS Timelines Responsibilities	
To increase capacity of schools to promote affirming cultures.	 Build capacity of "Gay-Straight Alliance's" (GSA). 	 ASD-S Middle school GSA conference Establish best practices for GSAs High participation at provincial high school conference 	2018 - 2021 • PLEP Subject coordinator • Respect and Diversity Leads	
	 Increase diversity of curriculum resources with regards to "Lesbian - Gay - Bisexual - Trans, Queer and Questioning - Plus" (LGBTQ+). 	 Resource guide by subject and level 	 Director of Curriculum & Instruction Director of ESS Subject Coordinators PLEP Subject coordinator 	
		Ends Policy 6		
		To coordinate and maximize access to resources to support children, youth & families. (Links to objectives 2 and 7 of the 10 Year Plan)		
6.1 Goal	Strategies	Indicators of Success	Timelines Responsibilities	
To develop a method to provide families with information on resources available and processes to access available supports for all ages.	 Develop a user-friendly site on the ASD-S website for District resources available for parents – including information on curriculum (e.g. literacy, numeracy, science, assessment, report cards), early childhood (e.g. programs, daycare), and education support services (e.g. tragic 	 A user-friendly website will be available for parents and community members to access available information about the different programs offered in ASD-S. 	 2018 - 2019 Communication Officer Director of ESS Director of Curriculum Director of Early Childhood Community Engagement Coordinator Superintendent 	

ASD-S					
		District Improvement Plan			
	 response, Integrated Services Delivery, Complex Case, LINK Program). Compile a list of community partner agencies that support children, youth and families. 	 A comprehensive list of community partner agencies will that support children, youth and families will be generated and updated and available to the different ASD-S stakeholders. 			
6.2 Goal	Strategies	Indicators of Success	Timelines Responsibilities		
To work with schools / early childhood facilities and PSSC's to identify effective ways to offer information sessions to support families.	 Encourage school communities (Administrators and Parent School Support Committee's) to work together in hosting information sessions for families. 	 Number of partnerships formed across schools to offer parent / family education. Offer opportunities for school leaders to share what has worked 	 2018 - 2021 Communication Officer DEC members Directors of Schools Superintendent 		
	Ends Policy 7 To promote the value of education through effective partnerships and positive pro-active communication. (Links to all objectives 10 Year Plan)				
7.1 Goal	Strategies	Indicators of Success	Timelines Responsibilities		
To develop a communication strategy that reaches beyond traditional media (e.g. web, twitter, and social media).	 Hire a qualified communication staff person. Examination of the website and its effectiveness. 	 Qualified communication staff person hired An updated and user friendly website developed 	2018 - 2019• Superintendent• Director of Human Resources2018 - 2021• Communication Officer		
	 Ensure each change implemented has an intentional communication strategy. 	 Development of a communication plan for changes, special initiatives and events 	2018 - 2021 Communication Officer Management Team		
7.2 Goal	Strategies	Indicators of Success	Timelines Responsibilities		
To develop a learning focused strategy to publicly recognize and celebrate the work of early learning centres, schools, staff and partners.	strategy to publicly recognize district success stories through acknowledgment of students, staff and partners by using de different district district success stories enabling coverage district suc		 2018 - 2021 School Staff Community Engagement Coordinator Communication Officer 		
7.3 Goal	Strategies	Indicators of Success	Timelines Responsibilities		
To increase community partnerships and connections with outside agencies.	 Promote and define the role of the PALS and Community Schools initiative to school stakeholders. Expand the PALS and the Community Schools initiative in ASD-S 	 Information packets/brochures promoting the PALS and Community Schools initiative are widely distributed to all schools. Increase partnerships with schools expressing interest or involvement with either PALS or Community Schools. 	 2018 - 2021 Community Engagement Coordinator PALS Coordinator Superintendent 		

ASD-S Ongoing Strategies

Ongoing Strategies					
Ends 1	Ends 2				
 Safety Crisis Events Protocol (PREpARE), Emergency Management Team Severe Allergies – Epi-Pen training for staff – Allergy Awareness Week – Sweet Caroline Foundation Professional Learning (Non-Violent Crisis Intervention, Violent Threat Risk Assessment) Procedures and drills for lock down and evacuation Liaison with local police forces Procedures and protocols for Non-Violent Crisis Intervention and Violent Threat Risk Assessment PLEP Attendance Matters Integrated Services Delivery School Pyramids of Intervention and codes of conducts Anti-bullying programs (WITS, Beyond the Hurt) Turnaround Achievement Awards Celebrate What's Right With the World. 	 Ongoing professional learning on evidence based balanced literacy. Continue implementation of the electronic French second language portfolio. Common European Framework of Reference for Languages training. Provide training and skill-focused support at the beginning and throughout the year for teachers with new assignments and / or teachers requiring support, in all subject areas. Numeracy, continue to focus on number sense (mental math/estimation, facts, operations and problem solving). Align math benchmarks to measure within the scope and sequence of an outcome. Examine math benchmark results and provide timely interventions. Encourage the intentional use of subject specific vocabulary. Continue to upgrade and promote the offering of skilled trades' courses. Provide targeted learning experiences to create interest in and increase competencies in coding and cybersecurity. Encourage the development of common assessments in schools. Maintain a direct line of communication from teachers to Subject Coordinators (Distribution lists and work in schools). Bridging Project 				
Ends 3	Ends 4				
 Pitchfest Coding Quest Science Fair Hour of Code Entrepreneurial Adventure Center for Entrepreneurship IQ'd Oratorical / Speak Out FSL oratorical Chess Tournament Talk With our kids about money Attendance Matters initiatives School-based programs, eg. Mathletics, Buddy Benches, Me to We Clubs and Events, etc. Early Learning Literacy Lead positions working with Early Learning Centers and K-2 teachers of ASD-S The Bridging Project continues to pair Early Childhood Educators and Kindergarten Teachers 	 Objective 7 Initiative The Link Program Applied Suicide Intervention Skills Training (ASIST) & Safe Talk School Wellness Reps, District Health Advisory Committee InConfidence Services The Celebrate Initiative On the Right Track The CAR Model (Competence, Autonomy, Relatedness) Menu of ESS Speakers for schools Mental Health First Aid (all school administrators trained) 				
Ends 5	Ends 6				
 Participation in annual provincial GSA Conference Professional learning for administrators and district staff on LGBTQ+ issues 	 Twitter ASD-S blog site ASD-S website Southern Exposure weekly staff newsletter Local Media Outlets 				

- Downey Ford annual "Drive One for your PALS School"
- Port Saint John school supplies, supporting families at Christmas, providing volunteers for special days. Donating the proceeds from the Port Community Day, developed an award-winning Education program in partnership with PALS.
- Hatheway Pavilion at Lily Lake Soap Box Derby , PALS in the Park program
- Credit Counselling Services- financial literacy program
- St Malachy's Memorial High School in partnership with J.D. Irving, Limited En Route to Success program
- Basketball & Books Riptide Basketball team/YMCA
- NBCC- Summer Camp Programming
- Imperial Theatre- tickets to cultural events
- City of Saint John City Governance Program
- PRUDE Inc. Cultural Diversity Programs
- Big Brothers/Big Sisters- mentoring
- United Way grants for summer programming